

SECTION C - DESCRIPTION/SPECIFICATIONS/STATEMENT OF WORK

C.1 SPECIFICATION/STATEMENT OF WORK

The Contractor shall provide the item or services specified in Section B in accordance with the following Statement of Work entitled *Aerospace Testing and Facilities Operations and Maintenance*:

**AEROSPACE TESTING AND FACILITIES
OPERATIONS AND MAINTENANCE**

STATEMENT OF WORK

C.1.0	Introduction	1
C.1.1	Mission Description and Objectives	2
C.1.2	Facilities	2
C.2.0	Scope	3
C.2.1	Obtaining Services	4
C.3.0	Requirements	4
C.3.1	Testing Services	5
C.3.1.1	Test Planning	6
C.3.1.2	Test Preparation	7
C.3.1.3	Test Operations	8
C.3.1.4	Post-Test Operations	8
C.3.2	Development Services	9
C.3.2.1	Development Project Types	10
C.3.2.2	Development Project Requirements	10
C.3.2.3	Construction	10
C.3.3	General Services	12
C.3.3.1	Operation of Support Facilities	13
C.3.3.2	Maintenance, Calibration, and Repair	13
C.3.3.3	Administration	15
C.4.0	Phase-In/Phase-Out	16
C.4.1	Phase-In	16
C.4.2	Phase-Out	17
C.5.0	Abbreviations and Acronyms	18

C.1.0 Introduction

This statement of work describes the requirement for contract services to be provided to the Exploration Technology and the Aeronautics Directorates at NASA Ames Research Center (ARC). The work to be performed includes testing and facility operation, development projects, and operation of support facilities, performance of maintenance and repairs, and administration. The contract includes a core requirement, Sections C.3.1 and C.3.3 of the statement of work (SOW). The contract also includes an IDIQ requirement, Section C.3.2 of the SOW.

The purpose of this contract is to meet the mission objectives of the aerospace facilities to satisfy research, development, and commercial needs for programs that utilize the Ames testing facilities. The success of these activities at ARC depends on the successful completion of the work described herein.

C.1.1 Mission Description and Objectives

The ground-based, aerospace test facilities at ARC; which include wind tunnels and high-enthalpy, high-speed Arcjet facilities, support a vast variety and number of experiments. Researchers from ARC, other NASA Centers, other Federal agencies, and from the commercial community utilize these facilities for their testing programs. Virtually every commercially produced aircraft in the United States has been tested in these facilities. In addition, the Arcjet facilities have provided test data for many NASA spacecraft, including Shuttle and Constellation.

The mission of the facility operation organizations is to provide research, development, and commercial customers the use of the facilities and ensure that their test objectives are met. This mission goes beyond just conducting high quality test programs and operating facilities and includes the development of models, new data systems, and other test techniques. The long-range goal of these organizations is to continually improve the capability of these facilities to better meet customer needs.

Successful completion of the mission requires that services are provided safely and in compliance with environmental requirements. The need for safety in carrying out these services cannot be overemphasized. The testing facilities utilize high-energy sources that present potential risk to personnel and the facilities. The operating organizations maintain documented operations procedures to ensure that the facilities are operated safely and in compliance with environmental requirements.

The facility operation organizations are also committed to providing services in an economical manner. Facility testing is accomplished in an integrated team approach that includes membership from the customer as well as a mix of NASA employees and contract personnel. This allows the organizations to best utilize available resources. While this teaming approach is intended to be transparent to the customer, the distinct roles and responsibilities of NASA and the Contractor can be defined.

The NASA/Contractor team share common mission objectives. Together, NASA and contract personnel must collaborate to successfully conduct research, development, and commercial tests and to improve the testing capabilities at ARC. NASA is committed to provide the Contractor sufficient information and guidance to meet the mission objectives. The Contractor is committed to provide the professional services required for meeting mission objectives.

C.1.2 Facilities

The facilities covered in this Statement of Work include wind tunnels, Arcjets, gas guns, shock tubes, laboratories, and support facilities at Ames Research Center. NASA operates these facilities solely on demand for research and development. Use of these facilities changes with the needs of industry and the research community. The types of facilities covered under this Statement of Work can be categorized as follows:

Test Facilities include, but are not limited to, test chambers, operating systems, drive systems, instrumentation, data acquisition systems, and model mounts. Support facilities are the auxiliaries, model preparation areas, and other support systems devoted to one or more facilities. In some cases, several smaller facilities share drive systems, other support systems, or are housed in a single complex or laboratory. Some facilities have been decommissioned if they are no longer needed or if they are no longer cost effective for the research customers. These facilities may require some minimal ongoing maintenance. Also there are no current plans to reactivate these facilities.

The Aerospace Testing Facilities supported by this contract include, but are not limited to:

Test Facilities

- Unitary Plan Wind Tunnels (UPWT)
 - Transonic Wind Tunnel
 - Supersonic Wind Tunnel
- Subsonic Pressure Wind Tunnel
- Fluid Mechanics Laboratory
- Anechoic Test Chamber/Acoustics Laboratory
- Arc Jet Complex
 - Interaction Heating Facility (IHF)
 - Panel Test Facility (PTF)
 - Aerodynamic Heating Facility (AHF)
 - Turbulent Flow Duct (TFD)
- Ballistic Range Complex
 - Hypervelocity Free-Flight Facility (HFFF)
 - Ames Vertical Gun Range (AVGR)
 - Electric Arc Shock Tube (EAST) Facility
 - Gun Development Range (GDR)
- Sensor Development Laboratory

Support Facilities

- Steam Vacuum System (SVS)
- Arc Jet Air System (AJAS)
- High Pressure Air Distribution System (HPADS)
- High Voltage Electrical Systems
- Blade Inspection/Storage Facility (BISF)
- Sting Assembly and Storage Area (SASF)
- Balance Calibration Laboratory (BalCal)
- Reverse Osmosis Plant (ROP)

C.2.0 Scope

This Statement of Work describes the services required: to plan, prepare, and conduct tests, to plan and implement development projects, to operate, maintain, and repair the facilities, and the support required to administer the preceding. This Statement of Work does not define the quantity of work to be performed; however, this contract is structured so that the Contractor will be able to determine the required services. Contract Task Orders will be used to define the services or deliverables and their quantities to be provided by the Contractor.

Successful completion of the mission requires the combined effort of, and extensive interaction between, NASA and the Contractor. The work described in this Statement of Work will be accomplished by NASA, the Contractor, or shared by means of mixed Contractor/NASA test and project teams. The Contractor will be responsible for determining the type of skills and skill mix, and materials required to provide their portion of testing, development, and general services. The Contractor will also be responsible for managing its resources to achieve the desired outcomes. The Contractor shall ensure that its personnel are certified according to the organization's training and certification plan.

The services available under this contract can be provided to any customer as approved by the Contracting Officer if in the best interest of the Government. These services may also be provided to other facilities at

Ames Research Center, or other installations if needed, in order to support program or mission objectives. In general, however, the services provided under this contract will pertain to the facilities listed in Section C.1.2.

C.2.1 Obtaining Services

NASA will issue Contract Task Orders (CTOs) for the purpose of defining the services to be provided by the Contractor. NASA will provide schedules of tests and projects for each CTO period. During the process of defining each CTO, the roles and responsibilities of both NASA and the Contractor will be defined such that the work to be provided by the Contractor can be (1) assessed in accordance with the Surveillance Plan, and (2) will foster an environment conducive to mission success. The defined roles and responsibilities will ensure that the Contractor shall not perform inherently governmental functions.

A Contract Task Order (CTO) specific Organizational Conflicts of Interest (OCI) Avoidance Plan may be required.

Where appropriate, the Government will convey corporate knowledge of the facilities, participate in informal discussions, solicit feedback, and coordinate resources with the Contractor to ensure a successful completion of the requirement. However, due to the sensitive nature of operations, management information including operations costs, customers and their tests, pricing, etc. is not to be shared with other business units of the incumbent contractor performing similar work at other sites without prior coordination from ARC.

The test facility organizations will include the Contractor in open discussions in an effort to achieve the following objectives:

- Operating safely and in environmental compliance
- Producing quality products
- Accomplishing the mission within allocated budget
- Adhering to schedules
- Resolving issues expeditiously and fairly without excessive confrontation or litigation
- Developing trust and open communications
- Fostering continual improvement in all aspects of the contract

The Contractor shall participate with the Government to upgrade and maintain required plans, procedures, and work instructions in order to obtain and maintain third-party certification of the processes used to ensure quality to the customer.

This contract will in no way allow for personal services and is not intended to inhibit the ability of the Government nor the Contractor to manage its staff; however, there will be a mutual understanding that both parties are committed to a common goal of meeting the mission objectives.

C.3.0 Requirements

The requirements of this contract are organized into three Performance Areas: Testing, Development, and General Services. These Performance Areas are further divided as follows:

- Testing Services:
 - Test Planning
 - Test Preparation
 - Test Operations
 - Post-test Operations

- Development Services which include projects of the following types:
 - Test/Diagnostic Techniques
 - Facilities
 - Construction
 - Data Systems
 - Model/Test Apparatus
- General Services which includes:
 - Operation of Support Facilities
 - Maintenance, Repairs, and Calibrations
 - Administration

Within this Statement of Work, service descriptions include bulleted lists. Although not comprehensive, these lists describe some of the major activities within the service area.

A wide variety of skills will be required to successfully perform the services described in this Section. Further, NASA anticipates Contractor personnel will include, but are not limited to engineers and technicians of various disciplines, test and project managers, crafts-persons, managers, supervisors, and administrative support persons.

In order to meet NASA's objectives, the Contractor may, at times, be required to provide all or portions of these services twenty-four hours a day, including weekends and holidays. In addition, these services may be provided to other NASA facilities, installations, or other Government Agencies.

The Contractor shall follow applicable Federal, State, and Local Government and NASA standards, laws and regulations. For continuity and safety, the Contractor shall adhere to facility management procedures and Standard Operating Procedures (SOPs). NASA expects the Contractor to recommend changes to these facility procedures to improve safety and performance or reduce costs. However, NASA retains the right to approve changes in order to preserve and protect the facilities.

Many procedures and records that are used in performing the mission are regularly audited and certified by third-party organizations. OSHA'S Voluntary Protection Program (VPP) is an example of a third-party review that is currently performed. NASA expects the combined Government/Contractor organization supporting the ground-based facilities at ARC to continue to be certified during the life of this contract. The Contractor shall participate with the Government to upgrade and maintain required plans, procedures, and work instructions in order to maintain the organization's compliance with any third-party quality system and shall participate in any audits to maintain the quality system certification. Where the Contractor has primary responsibility for a functional or business area, the Contractor shall have primary responsibility for maintaining compliant documentation associated with that area.

C.3.1 Testing Services

The goal of Aerospace testing at ARC is to safely meet the research, development, or commercial customer's requirements on time at the lowest possible cost. Therefore constant communication is required at all times between NASA, the customer, and the Contractor.

Testing services are comprised of the four phases of a test in ARC's facilities: Test Planning, Test Preparation, Test Operations, and Post-test Operations. The sections describing these phases include the goals, a general description of the process, and work requirements to successfully carry out a test. During these phases, the schedule, cost, test requirements, and data accuracy need to be continually reviewed and balanced.

NASA and Contractor management will agree on the lead responsibility for a given test. This will occur when a test is approved by NASA (with inputs from its Contractor). Either a NASA or Contractor Test Manager will then be assigned. The Test Manager is responsible for overall project success and will be expected to:

- Manage available resources, budget, and approve changes
- Oversee Safety, Environmental, and Mission Assurance process
- Facilitate completion of work performed by other disciplines
- Facilitate coordination between disciplines
- Facilitate resolution of problems
- Report to customer, Contractor and NASA Management on status
- Provide a single point of contact for test matters
- Facilitate system integration and testing activities

Specific requirements for the testing phases are as follows:

C.3.1.1 Test Planning

- Preliminary Test Planning (feasibility, which facility, availability, test requirements)
- Official Test Request from customer to NASA – holds test date(s)
- Customer submits test plan to NASA
- Test Readiness Review (TRR) minimum 2 weeks before test commences

The main goal of test planning is for NASA, the Customer, and the Contractor to agree on test requirements, schedule, and the responsibility for tasks and deliverables. Test planning begins after the test request has been approved by NASA management and ends when a Customer Agreement and an Inter-Agency Agreement or a Space Act Agreement, if applicable, are generated by the test team and are signed by the NASA test team and the Customer. The Customer Agreement is based on the Customer's technical requirements and indicates the agreed upon roles and responsibilities of the NASA test team and the Customer.

An additional goal of test planning is to develop tasks, schedules, milestones, and associated cost estimates for all work so that the test can be carried out effectively. This planning supports the subsequent test preparation, test operations, and post-test phases of the test, but does not include detailed implementation plans/designs/documents, which are developed during test preparation. This phase may include planning for model modifications, minor facility changes, and other engineering activities. Major facility changes or model development will typically be executed under Section C.3.2, Development Services.

Initially, the test team may consist of only the Test Manager and Customer representatives. As needed, technical leads from other disciplines will support the effort to develop the Customer Agreement.

In accordance with CTOs the Contractor shall:

C.3.1.1.1 Prepare customer agreements

- Review and optimize customer requirements
- Conduct Initial Test Planning Meeting
- Define approach to meeting customer requirements necessary to meet the required objectives
- Obtain NASA and Customer approval

C.3.1.1.2 Generate a Task and Resource Plan which outlines the approach to meeting the technical objectives throughout the test phases. The Task and Resource Plan requires Government approval. The Task and Resource Plan shall:

- Include plans for calibration and checkout of instrumentation, programming and checkout of software, design, procurement, fabrication, assembly, and checkout of subsystems to meet customer requirements
- Include estimates for costs, labor, schedule, equipment and material by task
- Identify and address special matters pertaining to Safety, Environmental, and Mission Assurance, configuration management, maintenance, facilities integrity, and Injury Prevention.
- Identify and address known technical and cost risks associated with the Contractor's proposed approach and offer alternatives for consideration by NASA and the customer

C.3.1.2 Test Preparation

The goal of Test Preparation is to bring all required systems and documents to a state of readiness for the agreed-upon test date. Test preparation begins with an approved Customer Agreement and includes all detailed preparation through the Test Readiness Review (TRR) and end-to-end check-out of test-related model and facility systems.

NASA and the customer must be kept updated on the test team's progress and will be involved in resolving issues. Since some evolution of requirements is unavoidable, the Customer and the test team will work to accommodate changes to the requirements. It is a joint responsibility of the Customer and the NASA/Contractor team to iterate on those requirements that either 1) were difficult to determine in the planning phase of the test or 2) prove difficult to achieve during test preparation. The objective of this iteration should be that test requirements are satisfied with the optimum balance between accuracy/scope and impacts to cost/schedule. During this phase, all parties will agree to revised requirements.

In accordance with CTOs the Contractor shall:

C.3.1.2.3 Complete all design and test documentation as defined in the Test Process Manual

- Complete test plan, test safety analysis report, and quality assurance plan
- Complete an Instrumentation Test Plan
- Complete Software and Hardware Design Documents
- Complete Facility Design Documents
- Complete Data Systems User Guide
- Complete Model Controls Design Documents

C.3.1.2.2 Complete development, fabrication, installation and end-to-end functionality checks for all new or modified model and facility systems; including, but not limited to:

- Instrumentation
- Data-acquisition and specialized model system software including test-dependent or user-supplied software
- Data systems including user-supplied hardware
- Model controls including user-supplied model controls
- Model and associated mounting hardware
- Facility modifications

C.3.1.2.3 Conduct Test Readiness Review and Test Safety Review

Close all action items resulting from reviews.

C.3.1.2.4 Train test and facility personnel, as applicable, on model and facility hardware, software, and operations

- Develop test specific operation procedures
- Provide test specific operations training

C.3.1.3 Test Operations

The main goal of Test Operations is to utilize the available facility time to safely and productively satisfy the customer's research, development, and commercial objectives. This phase begins after completion of end-to-end checkout of required model and facility systems and ends with completion of the last data run. During this phase the test team must continually balance the following competing factors: data quality and repeatability, model and other configuration changes, unforeseen problems, trouble shooting, and changes in run schedule and objectives. The test team continually optimizes the run schedule as the test evolves to maximize value from the available facility time. Additionally, facilities allow for concurrent test operations. The test team must coordinate with other test teams concerning use of the shared facility systems. Finally, the test team must also communicate the status of test operations to NASA management. Tests may be extended to recover lost facility time or changes in test objectives.

The Contractor is responsible for operating each facility, and its plants or auxiliary systems, as applicable, in accordance with Standard Operating Procedures (SOPs). The Contractor's Facility Operators and Shift Engineers shall be certified according to the organization's training and certification plan.

In accordance with CTOs the Contractor shall:

C.3.1.3.1 Operate facilities and conduct test runs to meet customer test objectives

- Complete monitoring checks necessary to assure model and facility systems remain functional and data is accurate
- Follow written plans and procedures for facility operation
- Achieve target test productivity, in balance with meeting test objectives

C.3.1.3.2 Complete test operations safely**C.3.1.3.3 Complete and document repairs and changes to test related hardware and software****C.3.1.3.4 Collect and archive raw data and provide reduced data to customer during test operations****C.3.1.4 Post-Test Operations**

The main goals of Post-Test Operations are to deliver the final data set to the customer and restore the facility systems to their baseline configuration. An additional goal is to document lessons learned and recommendations from the test team. This phase begins after completion of the last data run and ends with the delivery of the data and the test debriefing of the customer and test team.

In accordance with CTOs the Contractor shall:

C.3.1.4.1 Transmit final data to customer per Customer Agreement**C.3.1.4.2 Complete final Test Documentation, including documents describing modifications to facility made to support the test****C.3.1.4.3 Document lessons learned, and propose changes to procedures****C.3.1.4.4 Return facility to the base-line configuration**

- Remove instrumentation and return to inventory or customer
- Remove and return model-related hardware to inventory

C.3.1.4.5 Conduct test debriefing**C.3.2 Development Services**

The main goal of Developmental Services is to enhance NASA's ability to successfully carry out tests in a cost effective and safe manner. This work may be associated with specific tests or may be tied to overall improvement of Aerospace testing or a facility. Project types include:

- Test/Diagnostic Techniques Development
- Data Systems Development
- Facility Development
- Model/Test Apparatus Development

Test/Diagnostic Techniques and Data Systems development projects satisfy the need to acquire more data and more accurate data to meet changing research, development, and commercial requirements. Facility development projects are generally focused on improving the capabilities of the facilities. Model/Test Apparatus development projects are associated with test models and apparatus and typically support a testing program.

When NASA approves a project, NASA and Contractor management will agree on the lead responsibility. Either a NASA or Contractor Project Manager will then be assigned. The Project Manager is responsible for overall project success and will be expected to:

- Manage available resources, budget, and approve changes
- Facilitate completion of work performed by other disciplines
- Facilitate coordination between disciplines
- Facilitate resolution of problems
- Report to customer and NASA Management on status
- Oversee Safety Environmental, and Mission Assurance process including risk management
- Provide a single point of contact for project matters
- Facilitate system integration and testing activities

Like Testing Services, project teams will be assembled from Government and Contractor personnel from the relevant disciplines required to complete the project. In addition these teams may include other NASA contractors depending on the nature of the project.

Development projects consist of three phases: Planning and Design, Implementation, and Checkout.

The Planning and Design phase includes

- Development of a safe and high quality design that meets test/project, Customer, or facility requirements
- Performing studies, developing project plans, conceptual, preliminary, and final designs, and developing prototypes.

- Developing requirements documents, managing and participating in design reviews, and developing cost estimates for all stages of design.

The Implementation phase includes

- Procurement, fabrication, in-process inspections, assembly, and installation needed to satisfy the design requirements.
- Preparing and implementing design changes (if applicable), coordinating the review process, and documenting these changes

The checkout phase includes

- Ensuring that implementation is complete and requirements have been met including acquisition and/or reduction of data to validate the design (if applicable).
- Subsystem checks, final inspections, Integrated Systems Tests (IST), training, and documentation, and the planning of these activities.
- On occasion, checkout may require specialized expertise, e.g., ultrasonic testing, radiographic inspections, chemical engineering, materials engineering, aerodynamicist, etc.
- For complex projects checkout includes formal planning and implementation with adherence to formal, documented procedures
- For less complex projects, checkout consists of subsystem operational checks.

During all project phases, the schedule, cost, and project requirements are continually reviewed and adjusted. Therefore a high degree of communication is required at all times between NASA, the customer, and the Contractor.

Configuration management is crucial to project success. The configuration management process currently in use is defined in "Configuration Management Procedures Document Number AO27-9391-XB4" and the Thermophysics Facilities Configuration Management Plan.

C.3.2.1 Development Project Types

Development Services will be used to complete Test/Diagnostic Techniques Development, Facility Development, Data Systems Development, Model/Test Apparatus Development projects.

Test/Diagnostic Techniques Development consists of developing, and supporting the ongoing evolution of new test methods for the research, development, and commercial community, such as developing and validating new instrumentation types, data collection concepts, and diagnostic techniques, flow visualization

Facility Development consists of facility enhancements to better meet customer needs.

Data Systems Development consists of design and implementation of hardware and software systems for new data acquisition and reduction capabilities that enhance testing.

Model/Test Apparatus Development consists of the design, fabrication oversight, and testing necessary for models and test apparatus development, such as mounting hardware, test platforms, and test specific auxiliary systems that meets customer requirements.

C.3.2.2 Development Project Requirements

In accordance with CTOs, the Contractor shall:

C.3.2.2.1 Complete Project Plans and Designs.

- Develop Project Requirements Document with detailed cost estimate and schedule
- Produce Project Plan detailing work breakdown structure, resource requirements and their allocation

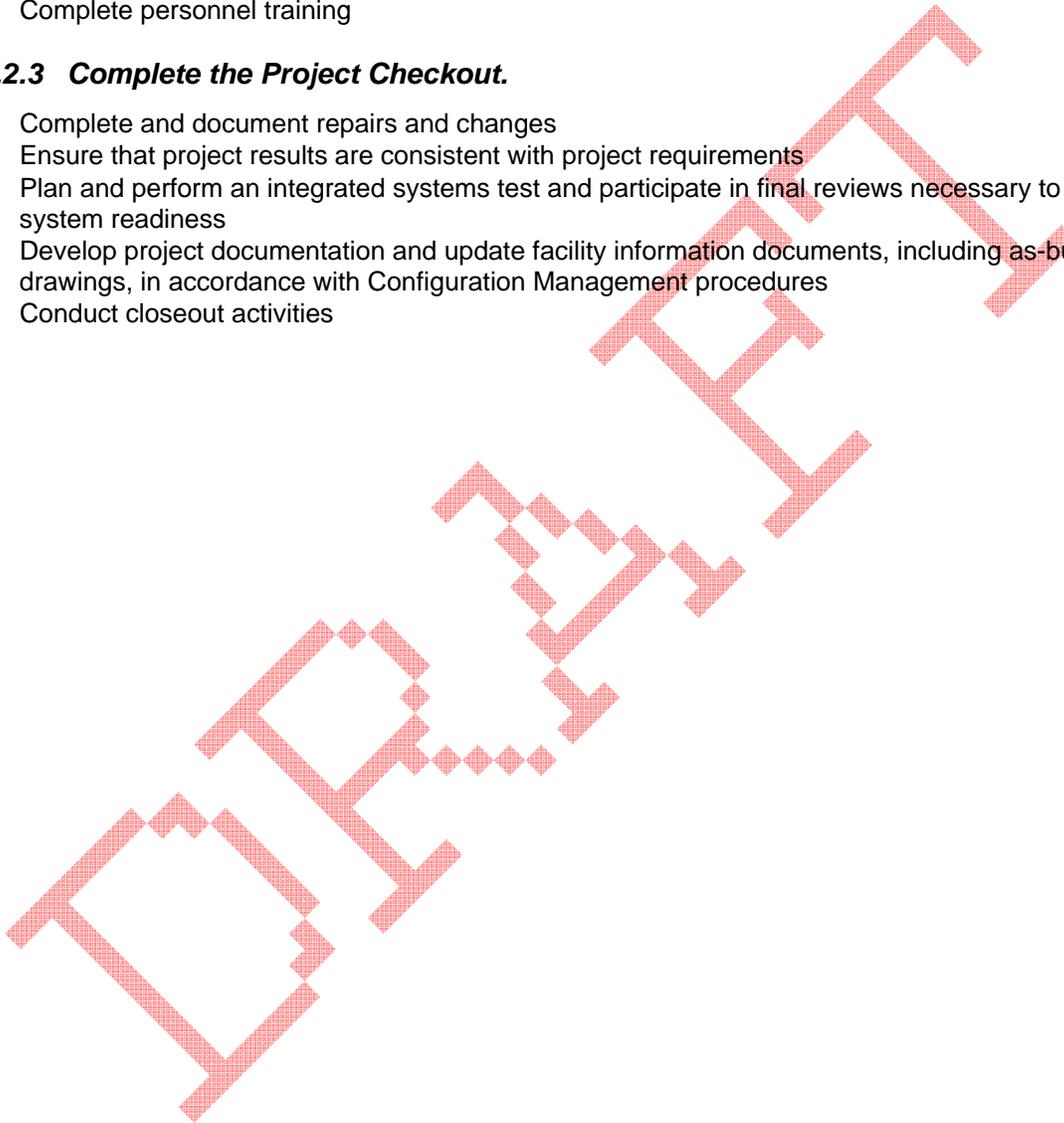
- Complete Studies, Conceptual Design, Design Reviews, and Final Design in accordance with Configuration Management procedures
- Complete Safety, Environmental, and Mission Assurance analysis

C.3.2.2 Complete the Project Implementation/Installation

- Complete fabrication, software programming, assembly, and installation
- Complete required Quality Assurance / Quality Control activities ensuring documentation is in accordance with Configuration Management procedures
- Complete personnel training

C.3.2.2.3 Complete the Project Checkout.

- Complete and document repairs and changes
- Ensure that project results are consistent with project requirements
- Plan and perform an integrated systems test and participate in final reviews necessary to qualify system readiness
- Develop project documentation and update facility information documents, including as-built drawings, in accordance with Configuration Management procedures
- Conduct closeout activities



C.3.2.3 Construction

Perform construction services in support in of ATOM testing and support facilities in accordance with the APD 8829.1, Construction Permit Process, APR 8715.1, Chapter 27: Construction Safety Management, and all appropriate and applicable building and construction codes and standards.

C.3.2.3.1 Construction Work

Complete construction projects in accordance with final designs and applicable standards. Work will include, but is not limited to:

- Purchasing of materials, components, and subsystems; machining of structural and mechanical components; assembly of all components needed for system validation; and modifications to design drawings and affected facility drawings to reflect as-built conditions.
- Coordinating with the NASA Project Manager (PM) during the pre-construction and construction phases by reviewing and making appropriate recommendations regarding specifications and contract drawings, shop drawings, submittals, schedules, cost estimates, safety plans, engineering changes, and tests.

C.3.2.3.2 Installation

Complete installation projects in accordance with specified designs and standard industry practices. The Contractor shall provide all technical support and project coordination necessary to complete installations.

C.3.2.3.3 Component/Sub-System Verification

Verify the operation of the installed equipment and related system components or sub-systems and prepare the necessary materials required for presentations at Integrated System Safety Reviews (ISSR).

C.3.2.3.4 System Integration and Activation

Perform integration, testing, and activation of systems and components. The Contractor shall plan, conduct, and document integrated system tests. The Contractor shall prepare the necessary materials required for presentations at Operational Readiness Reviews (ORR). The Contractor shall complete all documentation requirements, including completion of as-built drawings, operations and maintenance manuals and test reports. The Contractor shall enter all new equipment data and maintenance instructions into the CMMS database.

C.3.2.3.5 Demolition

Perform demolition and removal of selected facilities and/or equipment.

C.3.3 General Services

This section describes work that supports testing and development services, maintains the facilities at an operational status, and provides overall contract administration. Services include: Operation of Support Facilities, Maintenance and Repair, and Administration. Operation of Support Facilities includes services needed to provide utility support to the aerospace test facilities. Maintenance, Repair, and Calibration is performed to keep aerospace and support facilities and their subsystems operationally ready. Administration activities include a wide-range of management and logistical services that are required for the execution of this contract.

Unlike Testing and Development Services that may be performed by either NASA or the Contractor, General Services will be primarily provided by the Contractor.

C.3.3.1 Operation of Support Facilities

Operation of support facilities consists of the operation and management of utilities or other support functions required for testing in the aerospace facilities. These facilities are high-energy sources that have potential for serious hazards. Therefore, the Contractor shall adhere to existing and future safety programs and procedures.

Other support facilities are operated as test laboratories, are used for preparing for aerospace tests, or for the treatment of industrial waste water from the test facilities. These facilities perform various functions to allow the actual aerospace tests to be conducted.

In accordance with CTOs, the Contractor shall:

C.3.3.1.1 Operate the Support Facilities to ensure that utilities or functionality is available to the aerospace facilities when needed.

C.3.3.1.2 Coordinate the demand for the utilities or functions with aerospace facility operational personnel and NASA management to ensure that utilities will be available to the aerospace facilities when needed.

C.3.3.1.3 Restore Support Facilities to operational status in the event of unforeseen circumstances or emergencies.

C.3.3.1.4 Ensure that no safety or environmental regulation violations occur during performance of this work.

C.3.3.1.5 Coordinate maintenance, repair, and calibration of the Support Facilities provided under Section C.3.3.2. to ensure that utilities or functionality will be available to the aerospace facilities when needed.

C.3.3.2 Maintenance, Calibration, and Repair

Maintenance, Calibration, and Repair activities ensure that the facilities covered under this contract are operationally ready when required. Calibration is considered to be part of maintenance services and is performed in accordance with NPD 8730.1, Metrology and Calibration, and APR 8730.1, reflecting ANSI Standard Z540.3-2006. Services under this section apply to facility systems, sub-systems, equipment and components. This includes structural, electrical, mechanical, and controls aspects of the facilities as well as data acquisition and reduction systems and computers.

Currently some maintenance and repair activities are performed by other ARC organizations. The Contractor shall request services from, and schedule with, these other organizations as required. The Contractor shall coordinate maintenance and repair work with these other organizations to avoid redundant facility shutdowns for maintenance purposes. These services include, but are not limited to the

maintenance, calibration, and repair of precision tools, electro-mechanical protective devices, pressure relief/control devices, overhead cranes, rigging hardware, scale systems, and spare parts and tools that are kept in storage.

The Contractor is expected to perform maintenance and repair services on equipment according to the design specifications, manufacturer's recommendations, and relevant ARC manuals unless the Contracting Officer Representative (COR) approves an alternate approach.

Specific maintenance-related information is contained in the SOP documents developed for each aerospace test and support facility (e.g. gun ranges). An example of these documents, for aerospace facility maintenance, is the Wind Tunnels Maintenance Manual (Doc. No. AO27-9391-XB5). As part of the continuing improvement of the maintenance and repair programs, the Contractor may propose a new Computerized Maintenance Management System (CMMS) or changes to existing procedures. Included in these documents are descriptions and specific requirements for the following:

- A CMMS is used to schedule and track facility maintenance and repair. The database currently used is the MAXIMO[®] Maintenance System.
- A Reliability Centered Maintenance (RCM) program including the following types:
 - Predictive Testing and Inspection (PT&I)
 - Condition Based Maintenance (CBM)
 - Preventive Maintenance (PM)
 - Corrective Maintenance (repairs and minor improvements)

In accordance with CTOs, the Contractor shall:

C.3.3.2.1 Ensure that Test and Support Facilities are operationally ready.

- Make efficient use of Maintenance and Repair shutdowns
- Perform Maintenance and Repairs to avoid unscheduled facility shutdowns
- Respond to unforeseen events/emergencies to restore facilities to operational status
- Identify and communicate to NASA the root cause(s) for facility failures

C.3.3.2.2 Develop Long Term Maintenance, Calibration, and Repair Plans.

- Perform Condition based analysis and studies
- Develop RCM based Long term Maintenance, Calibration, and Repair Program strategy
- Develop, maintain, and communicate to NASA a prioritized list of repair needs with justifications
- Develop schedules for calibration of instrumentation

C.3.3.2.3 Implement a RCM-based Maintenance and Repair Program.

- Implement improved Maintenance techniques
- Implement notification schedules for instrumentation calibration
- Design, install and operate Diagnostic Maintenance Systems
- Update CMMS maintenance procedures
- Train personnel on maintenance techniques and procedures

C.3.3.2.4 Complete Maintenance, Calibration, and Repair Work.

- Operate CMMS to schedule maintenance work
- Coordinate and schedule maintenance and repair work to be performed by others
- Perform maintenance, calibration, and repair work to standards
- Check out systems prior to reactivation
- Perform maintenance, calibration, and repair work in accordance with safety, environmental, and other applicable regulations

C.3.3.2.5 Document Maintenance, Calibration, and Repair work.

- Maintain accurate and up-to-date CMMS history
- Maintain accurate and up-to-date field-located log books
- Update facility configuration changes per established procedures

C.3.3.3 Administration

The goal of Administration is to ensure that the following services are effectively managed and implemented to support all activities covered in this Statement of Work. These services include, but are not limited to: Resource Scheduling, Property Management, Procurement, Safety, Environmental, and Mission Assurance, Contract Reporting, Configuration Management, and IT System Administration.

Contractors shall not incur or commit to any conference related expense resulting from NASA Direction without prior written approval of the cognizant CO or COR. Contractor expenses for conferences that are not included in or necessary for the performance of a contract or task order, and are not incurred at NASA direction, are not subject to this approval.

In accordance with the CTO, the Contractor shall provide the following Administrative Services:

C.3.3.3.1 Contract Task Order Administration:

The Contractor shall respond to all Contract Task Orders (CTO) as required in Section H, Clause H.4 NFS 1852.216-80 Task Order Procedure and shall report Task Order financial and technical performance, as well as Conference-Related Financial Reporting, as required by Attachment J.1(a)2 Contract Data Requirements List Report Numbers 2 and 4, Monthly Financial Management Report (NF 533M) and Monthly Technical Progress Report, respectively. Contractor personnel may be required to travel for short periods of time to attend meetings, to participate in industry site visits, or to attend technical conferences.

C.3.3.3.2 Resource Scheduling:

Assist in the definition, implementation, operation and maintenance of a resource scheduling system for NASA and Contractor resources that are allocated for activities performed under this contract. This system will track the resources and assist in planning future allocation.

C.3.3.3.3 Property Management:

The Contractor shall ensure that consumables, equipment, tools, and parts required for testing, development, and maintenance and repairs are accounted for, available, and ready when needed.

The current Property Management process includes the "Property Manual (Doc. No. A027-9791-XB1), NASA Equipment Management System (NEMS); and Calibration Recall System.

The Contractor's Property Management shall provide, but not be limited to:

- A property control process that satisfies requirements of the NEMS
- A calibration recall process
- A tool checkout system
- A spare parts inventory system

C.3.3.3.4 Procurement:

The Contractor shall procure subcontract services, consumables, equipment, tools, and parts, such that they meet stated specifications and are available when required for contract performance.

- Comply with applicable Federal Acquisition Regulations (FAR) and applicable NASA FAR Supplement clauses
- Comply with contract clause requirements

- Meet or exceed Subcontracting Plan Goals

C.3.3.3.5 Safety and Environmental Compliance:

The Contractor shall ensure compliance with applicable safety and environmental regulations for all performance under this contract.

- All personnel are appropriately trained in procedures, policies, and practices in accordance with current NASA, ARC, OSHA, EPA, and other applicable federal, state, and local regulatory agency standards
- All operators of equipment that are required to be licensed and/or certified have current licenses/certifications
- Participate with NASA in safety inspections and safety awareness training in accordance with Ames Safety Accountability Program

C.3.3.3.6 Contract Reporting:

The Contractor shall deliver all reports in accordance with Section J.1 (a) 2, Contract Data Requirements List, of this contract. These reports shall be current, accurate, and complete.

C.3.3.3.7 Configuration Management:

The Contractor shall administer and operate a Configuration Management system. Current processes are described in Configuration Management Procedures Document Number A027-9391-XB4.

This system identifies, tracks, audits, and provides change control for facility documents, such as: design drawings, as-built drawings, base-line design documents, operation and maintenance (O&M) manuals, standard operating procedures (SOPs), and other documentation.

C.3.3.3.8 Facility Specific Systems Administration:

The Contractor shall administer various business and mission specific IT computer systems and related networks to ensure availability when required. These systems include, but are not limited to data storage and application servers, facility control systems, data acquisition systems, data analysis systems, and test dependent motion control systems. The Contractor shall perform these functions in accordance with approved IT security plans, procedures and policies. Required activities include, but are not limited to:

- Installing, repairing, and maintaining hardware and software
- Installing hardware and software upgrades
- Providing technical support and resolve hardware and software problems
- Protecting the above systems from unauthorized intrusion by foreign systems, hackers, and viruses
- Performing system backups such that no critical information or test data are lost
- Managing facility specific intranets

C.4.0 Phase-In/Phase-Out

This section describes requirements to be fulfilled by the Contractor in order to transition into day-to-day operations after contract award and requirements for turning over operations at the completion of the contract as described in C.4.2.

C.4.1 Phase-In

The phase-in process shall be accomplished expeditiously and in a manner consistent with safe operation. The phase-in process shall preclude any interruption of the scheduled operation of facilities. The Contractor shall be responsible for providing a qualified staff with required certifications, or certifications in process, by the end of the phase-in period. The Contractor shall be responsible for working with NASA as

described in this SOW. No later than the end of the phase-in period, the staff of the incoming Contractor shall be fully qualified and certified, or certification procedures begun, to accomplish the requirements of the contract and present a written Status Report to the COR and Contracting Officer (CO)

C.4.2 Phase-Out

The Contractor shall submit a Phase-Out Plan as required in Report Number 13 of Attachment J.1(a)2, Contract Data Requirements List. The Contractor is responsible for the orderly transfer of duties and records, including complete equipment, systems, and facility logs, to the incoming Contractor or NASA, if there is no successor contract. This shall be accomplished in an expeditious manner, consistent with the phase-in schedule, while precluding interruption of the scheduled operation of any of the facilities listed in the Statement of Work. During Phase-out, the Contractor shall have transferred all records and documentary material in an orderly manner and vacated all areas of Contractor responsibility, having left them in a clean, professional state and having completed the check-out process.



C.5.0 Abbreviations and Acronyms

AJAS	Arc Jet Air System
ARC	Ames Research Center
AVGR	Ames Vertical Gun range
BalCal	Balance Calibration Laboratory
BISF	Blade Inspection/Storage Facility
CBM	Condition Based Maintenance
CMAR	Contractor's Monthly Accident Report
CMMS	Computerized Maintenance Management System
CO	Contracting Officer
COR	Contracting Officer Representative
CPIF/AF	Cost-Plus-Incentive-Fee/Award-Fee
CTO	Contract Task Order
DoD	Department of Defense
EAST	Electric Arc Shock Tube Facility
EPA	Environmental Protection Agency
FAR	Federal Acquisition Regulation
GFP	Government Furnished Property
HBCU/MI	Historically Black College or University/Minority Institution
HFFF	Hypervelocity Free-Flight Facility
HPADS	High Pressure Air Distribution System
IAA	Inter-agency Agreement
IST	Integrated Systems Tests
ISSR	Integrated Systems Safety Review
IWTF	Industrial Wastewater Treatment Facility
MUA	Make-Up Air
NASA	National Aeronautics and Space Administration
NSSC	NASA Shared Services Center
NEMS	NASA Equipment Management System
O&M	Operation and Maintenance
ORR	Operational Readiness Review
OSHA	Occupational Safety and Health Administration
PM	Preventive Maintenance
PT&I	Predictive Testing and Inspection
PSCL	Propulsion Simulator Calibration Laboratory
PWT	Pressure Wind Tunnel
RCM	Reliability Centered Maintenance
SAA	Space Act Agreement
SDS	Standard Data System
SOP	Standard Operating Procedure
SOW	Statement of Work
SEMA	Safety, Environmental, and Mission Assurance
SASF	Sting Assembly and Storage Area
SVS	Steam Vacuum System
SWT	Supersonic Wind Tunnel
TRR	Test Readiness Review
TWT	Transonic Wind Tunnel
UPWT	Unitary Plan Wind Tunnel
VPP	Voluntary Protection Program

[END OF SECTION]